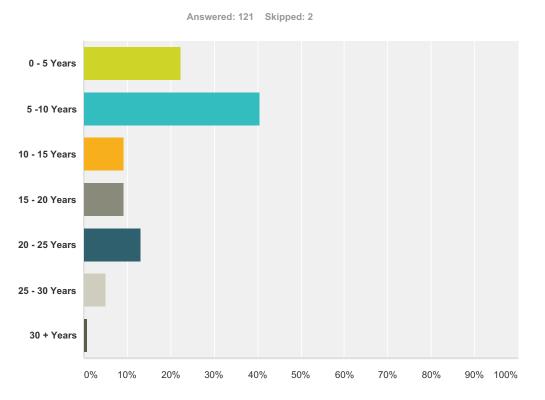
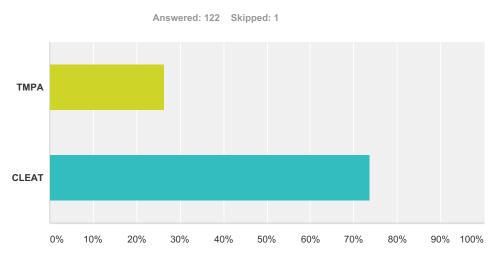
Q1 How many years of service do you have with the San Angelo Police Department?



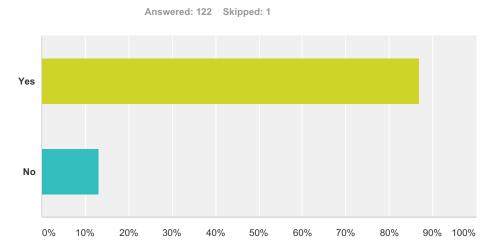
Answer Choices	Responses	
0 - 5 Years	22.31%	27
5 -10 Years	40.50%	49
10 - 15 Years	9.09%	11
15 - 20 Years	9.09%	11
20 - 25 Years	13.22%	16
25 - 30 Years	4.96%	6
30 + Years	0.83%	1
Total		121

Q2 What association do you belong with?



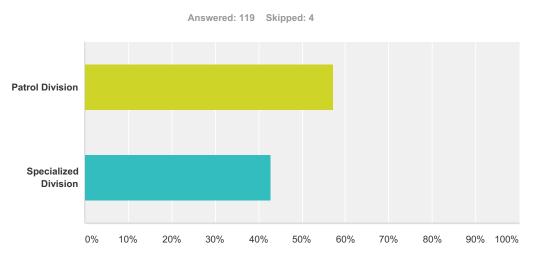
Answer Choices	Responses
ТМРА	26.23% 32
CLEAT	73.77% 90
Total	122

Q3 Are you interested in combining both local associations into one, allowing officer's to be with TMPA or CLEAT?



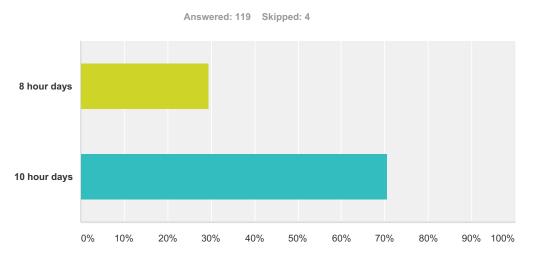
Answer Choices	Responses	
Yes	86.89%	106
No	13.11%	16
Total		122

Q4 My current assignment is:

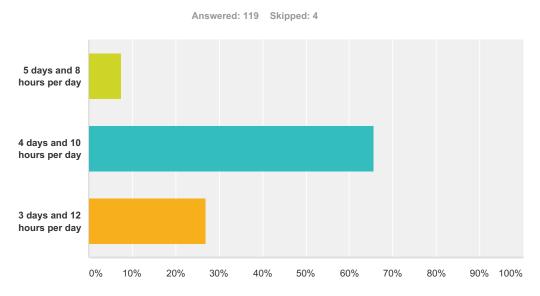


Answer Choices	Responses
Patrol Division	57.14% 68
Specialized Division	42.86% 51
Total	119

Q5 My work schedule is mostly:

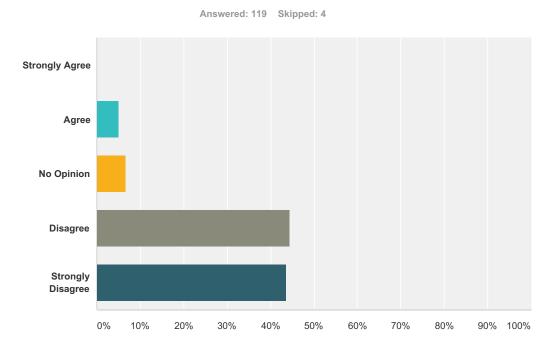


Answer Choices	Responses
8 hour days	29.41% 35
10 hour days	70.59% 84
Total	119



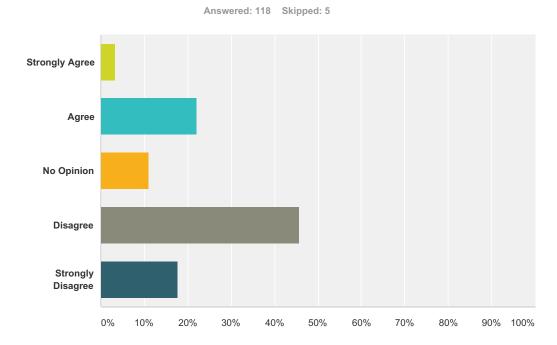
Q6 The work schedule I prefer the most is:

Answer Choices	Responses	
5 days and 8 hours per day	7.56%	9
4 days and 10 hours per day	65.55%	78
3 days and 12 hours per day	26.89%	32
Total		119



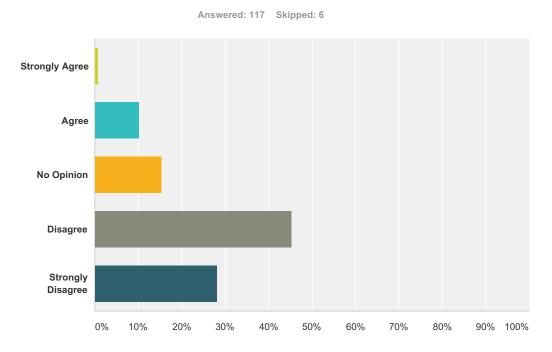
Q7 The morale at the San Angelo Police Department is high.

Answer Choices	Responses	
Strongly Agree	0.00%	0
Agree	5.04%	6
No Opinion	6.72%	8
Disagree	44.54%	53
Strongly Disagree	43.70%	52
Total		119



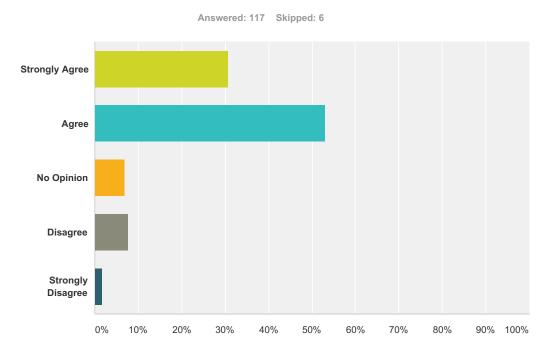
Q8 My morale is high.

Answer Choices	Responses	
Strongly Agree	3.39%	4
Agree	22.03%	26
No Opinion	11.02%	13
Disagree	45.76%	54
Strongly Disagree	17.80%	21
Total		118



Q9 My morale has improved over the past few years.

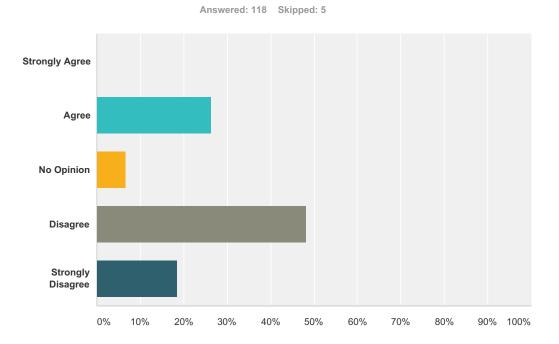
Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	10.26%	12
No Opinion	15.38%	18
Disagree	45.30%	53
Strongly Disagree	28.21%	33
Total		117



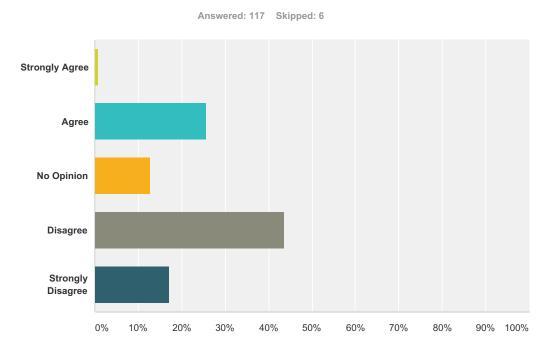
Q10 I enjoy my current assignment.

Answer Choices	Responses	
Strongly Agree	30.77%	36
Agree	52.99%	62
No Opinion	6.84%	8
Disagree	7.69%	9
Strongly Disagree	1.71%	2
Total		117

Q11 The officers of the San Angelo Police Department receive fair and competitive compensation.



Answer Choices	Responses	
Strongly Agree	0.00%	0
Agree	26.27%	31
No Opinion	6.78%	8
Disagree	48.31%	57
Strongly Disagree	18.64%	22
Total		118

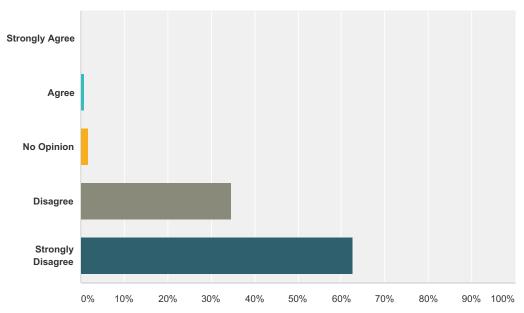


Q12 The Patrol Division receives adequate equipment.

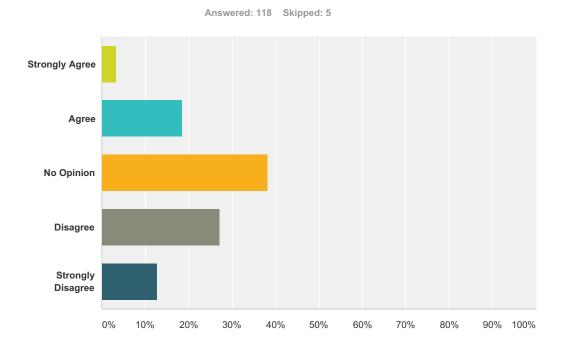
Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	25.64%	30
No Opinion	12.82%	15
Disagree	43.59%	51
Strongly Disagree	17.09%	20
Total		117

Q13 The Patrol Division is adequately staffed.

Answered: 118 Skipped: 5

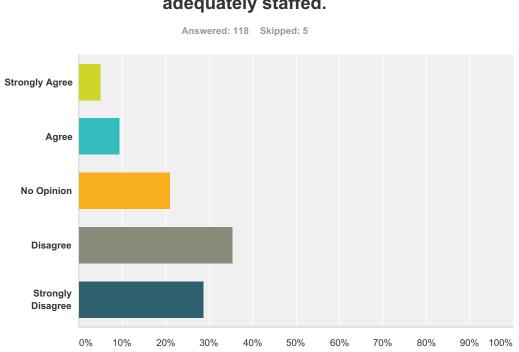


Answer Choices	Responses	
Strongly Agree	0.00%	0
Agree	0.85%	1
No Opinion	1.69%	2
Disagree	34.75%	41
Strongly Disagree	62.71%	74
Total		118



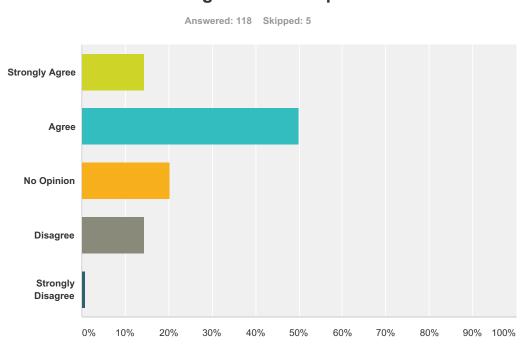
Q14 The Specialized Divisions receives adequate equipment.

Answer Choices	Responses
Strongly Agree	3.39% 4
Agree	18.64% 22
No Opinion	38.14% 45
Disagree	27.12% 32
Strongly Disagree	12.71% 15
Total	118



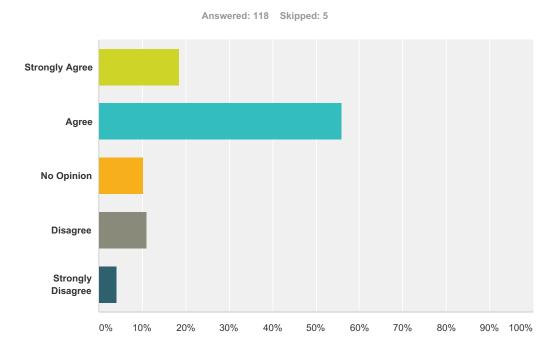
Answer Choices	Responses	
Strongly Agree	5.08%	6
Agree	9.32%	11
No Opinion	21.19%	25
Disagree	35.59%	42
Strongly Disagree	28.81%	34
Total		118

Q15 The Specialized Divisions are adequately staffed.



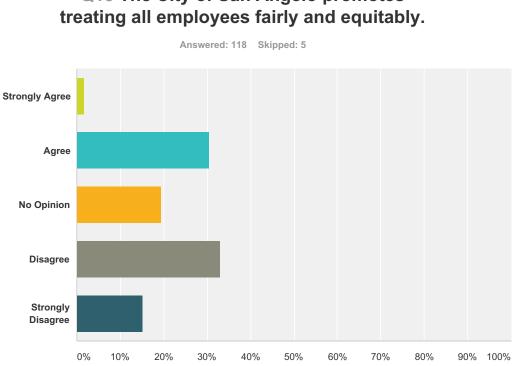
Q16 I would be content to finish my career at the San Angelo Police Department.

Answer Choices	Responses	
Strongly Agree	14.41%	17
Agree	50.00%	59
No Opinion	20.34%	24
Disagree	14.41%	17
Strongly Disagree	0.85%	1
Total		118



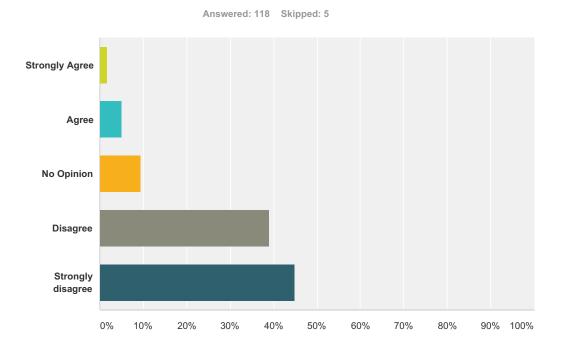
Q17 The citizens of San Angelo support the police department.

Answer Choices	Responses	
Strongly Agree	18.64%	22
Agree	55.93%	66
No Opinion	10.17%	12
Disagree	11.02%	13
Strongly Disagree	4.24%	5
Total		118



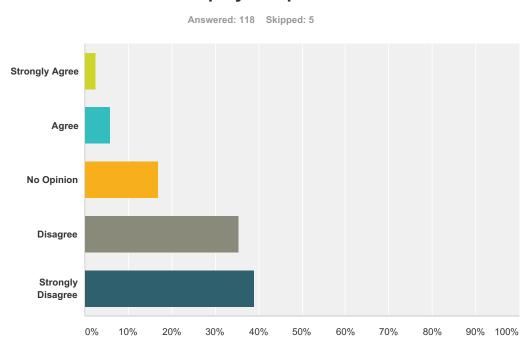
Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	30.51%	36
No Opinion	19.49%	23
Disagree	33.05%	39
Strongly Disagree	15.25%	18
Total		118

Q18 The City of San Angelo promotes



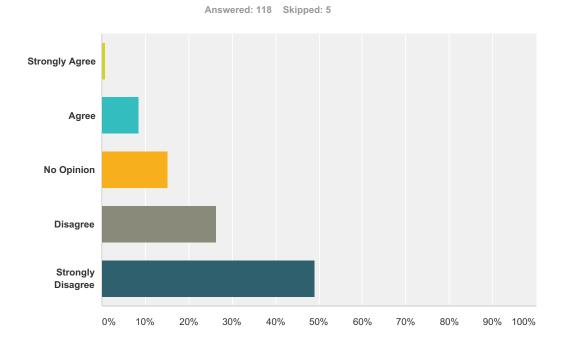
Q19 The Police Administration treats all officers fairly and equitably.

Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	5.08%	6
No Opinion	9.32%	11
Disagree	38.98%	46
Strongly disagree	44.92%	53
Total		118



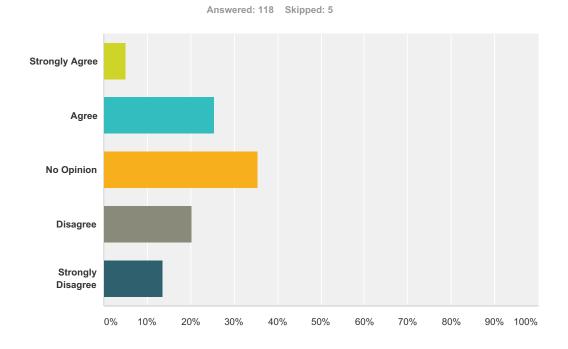
Q20 Police	Chief Tim	Vasqez	supports
	employee	input.	

Answer Choices	Rest	ponses
Strongly Agree	2.54	% 3
Agree	5.93	% 7
No Opinion	16.9	5% 20
Disagree	35.5	9% 42
Strongly Disagree	38.9	8% 46
Total		118



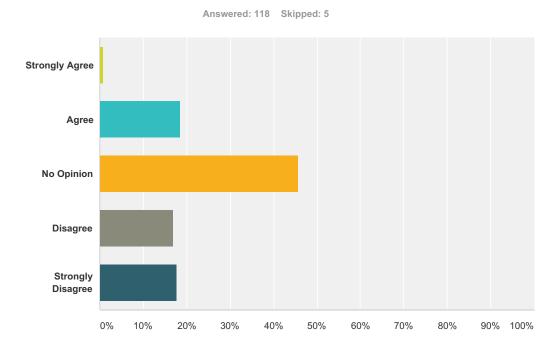
Q21 Assistant Chief Hollway supports employee input.

Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	8.47%	10
No Opinion	15.25%	18
Disagree	26.27%	31
Strongly Disagree	49.15%	58
Total		118



Q22 Assistant Chief Martinez supports employee input.

Answer Choices	Responses	
Strongly Agree	5.08%	6
Agree	25.42%	30
No Opinion	35.59%	42
Disagree	20.34%	24
Strongly Disagree	13.56%	16
Total		118



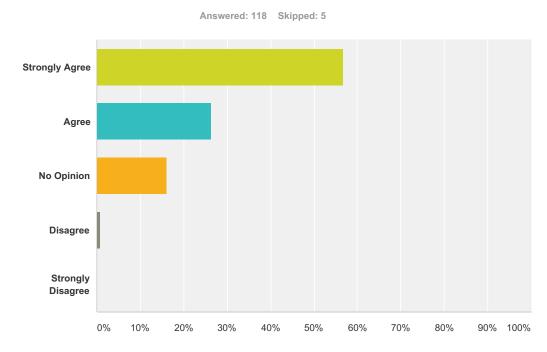
Q23 Assistant Chief Fant supports employee input.

Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	18.64%	22
No Opinion	45.76%	54
Disagree	16.95%	20
Strongly Disagree	17.80%	21
Total		118

Answered: 118 Skipped: 5 Strongly Agree Agree No Opinion Disagree Strongly Disagree 0% 20% 30% 40% 50% 60% 70% 80% 90% 100% 10%

Answer Choices	Responses	
Strongly Agree	32.20%	38
Agree	36.44%	43
No Opinion	13.56%	16
Disagree	11.86%	14
Strongly Disagree	5.93%	7
Total		118

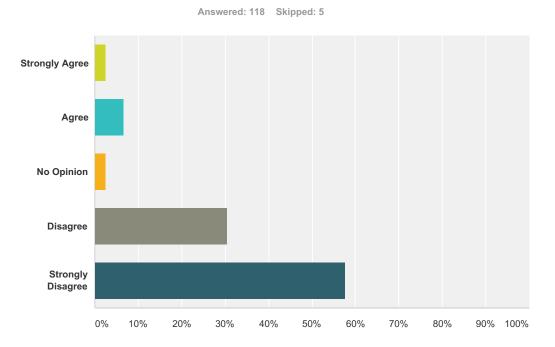
Q24 My Lieutenant supports employee input.



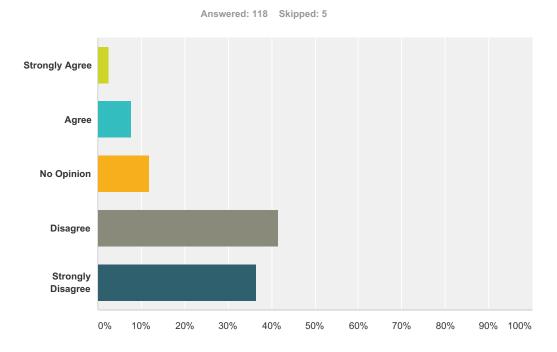
Q25 My Sergeant supports employee input.

Answer Choices	Responses	
Strongly Agree	56.78%	67
Agree	26.27%	31
No Opinion	16.10%	19
Disagree	0.85%	1
Strongly Disagree	0.00%	0
Total		118

Q26 I have no fear of retaliation from the Chief of Police for expressing my opinion about any issue of concern.

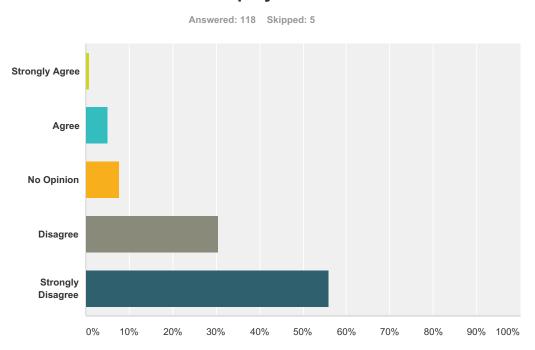


Answer Choices Responses 3 2.54% Strongly Agree 6.78% 8 Agree 2.54% 3 No Opinion 30.51% 36 Disagree 57.63% 68 Strongly Disagree Total 118



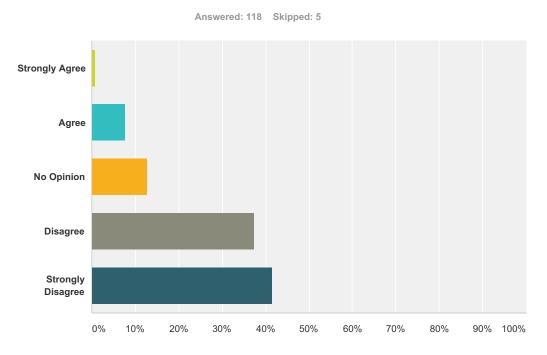
Q27 The Chief of Police is a good manager of employees.

Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	7.63%	9
No Opinion	11.86%	14
Disagree	41.53%	49
Strongly Disagree	36.44%	43
Total		118



Q28 The Chief of Police is concerned about line level employees morale.

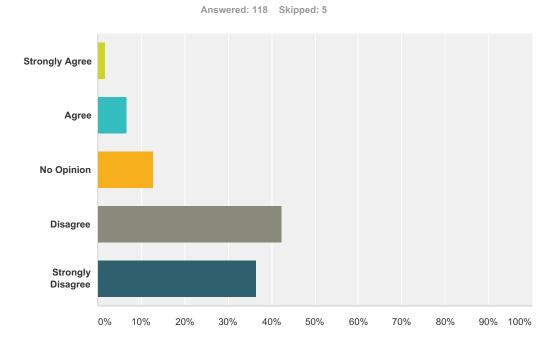
Answer Choices	Re	esponses	
Strongly Agree	3.0	85%	1
Agree	5.0	08%	6
No Opinion	7.6	63%	9
Disagree	30	0.51%	36
Strongly Disagree	55	5.93%	66
Total		1'	18



Q29 The Chief of Police supports line level employees.

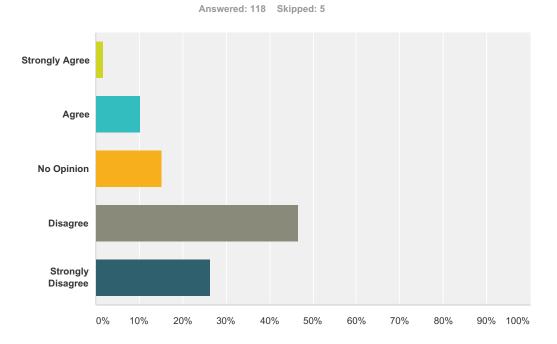
Answer Choices	Responses
Strongly Agree	0.85% 1
Agree	7.63% 9
No Opinion	12.71% 15
Disagree	37.29% 44
Strongly Disagree	41.53% 49
Total	118

Q30 The Chief of Police has made staffing/scheduling decisions in the best interest of line level employees.



Answer Choices Responses 2 1.69% Strongly Agree 6.78% 8 Agree 12.71% 15 No Opinion 42.37% 50 Disagree 36.44% 43 Strongly Disagree Total 118

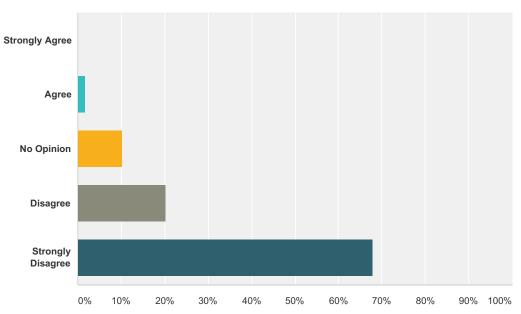
Q31 The Chief of Police has made staffing/scheduling decisions in the best interest of citizens and police services.



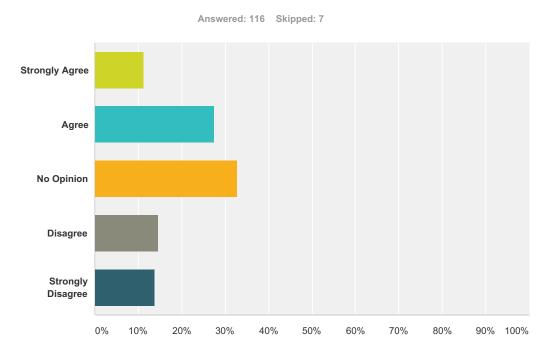
Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	10.17%	12
No Opinion	15.25%	18
Disagree	46.61%	55
Strongly Disagree	26.27%	31
Total		118

Q32 The Chief of Police regularly attends meetings and briefings so that he has frequent contact with line level employees.





Answer Choices	Responses	
Strongly Agree	0.00%	0
Agree	1.69%	2
No Opinion	10.17%	12
Disagree	20.34%	24
Strongly Disagree	67.80%	80
Total		118

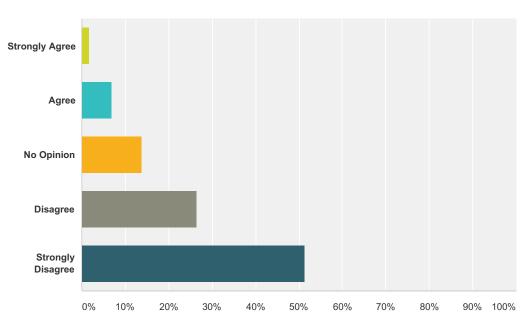


Q33 The Chief of Police empowers the Assistant Chiefs.

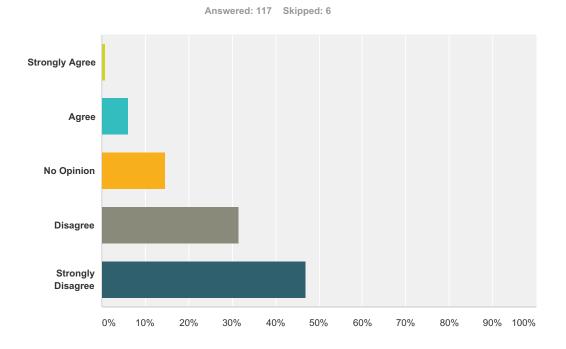
Answer Choices	Responses	
Strongly Agree	11.21%	13
Agree	27.59%	32
No Opinion	32.76%	38
Disagree	14.66%	17
Strongly Disagree	13.79%	16
Total		116

Q34 I have full confidence in the Chief of Police's ability to lead the San Angelo Police Department into the future.



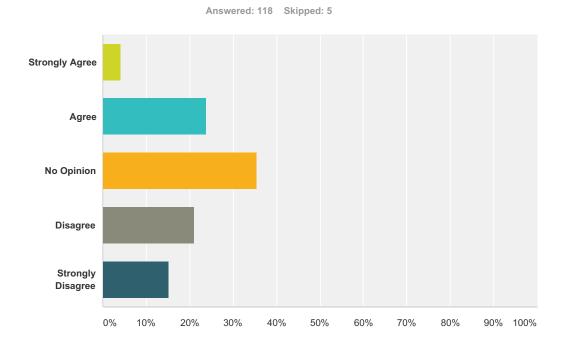


Answer Choices	Responses	
Strongly Agree	1.71%	2
Agree	6.84%	8
No Opinion	13.68%	16
Disagree	26.50%	31
Strongly Disagree	51.28%	60
Total		117



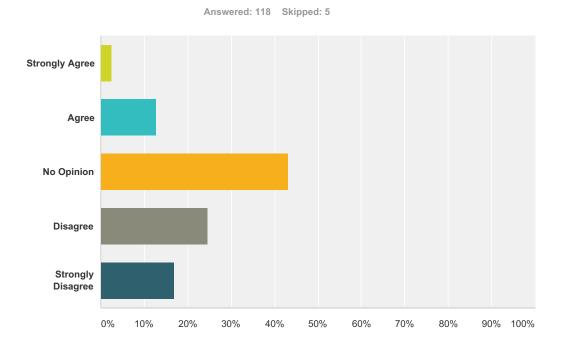
Q35 Assistant Chief Hollway supports line level employees.

Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	5.98%	7
No Opinion	14.53%	17
Disagree	31.62%	37
Strongly Disagree	47.01%	55
Total		117



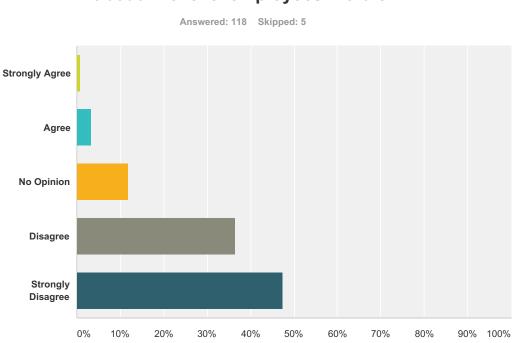
Q36 Assistant Chief Martinez supports line level employees.

Answer Choices	Responses	
Strongly Agree	4.24%	5
Agree	23.73%	28
No Opinion	35.59%	42
Disagree	21.19%	25
Strongly Disagree	15.25%	18
Total		118



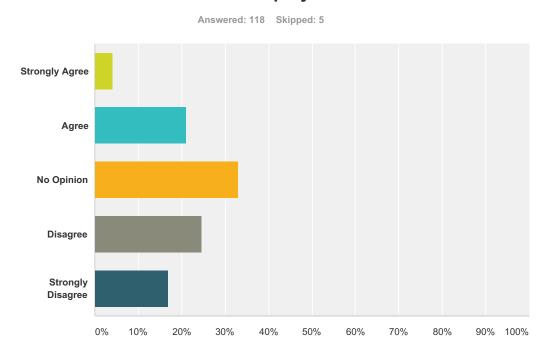
Q37 Assistant Chief Fant supports line level employees.

Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	12.71%	15
No Opinion	43.22%	51
Disagree	24.58%	29
Strongly Disagree	16.95%	20
Total		118



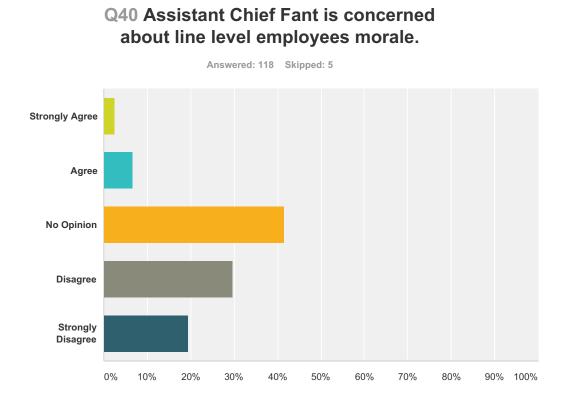
Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	3.39%	4
No Opinion	11.86%	14
Disagree	36.44%	43
Strongly Disagree	47.46%	56
Total		118

Q38 Assistant Chief Hollway is concerned about line level employees morale.

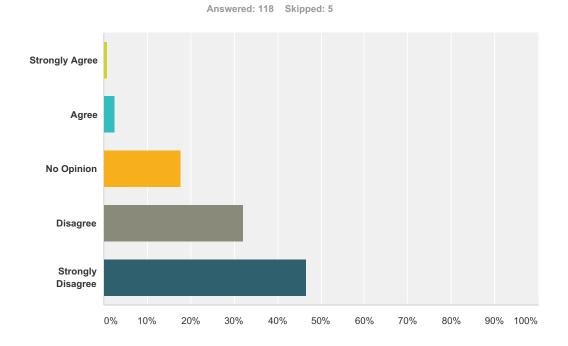


Q39 Assistant Chief Martinez is concerned about line level employees morale.

Answer Choices	Responses	
Strongly Agree	4.24%	5
Agree	21.19%	25
No Opinion	33.05%	39
Disagree	24.58%	29
Strongly Disagree	16.95%	20
Total		118

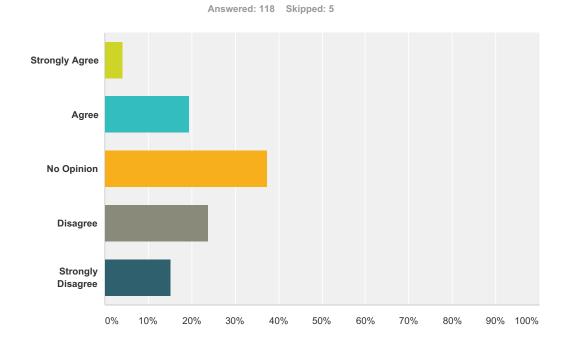


Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	6.78%	8
No Opinion	41.53%	49
Disagree	29.66%	35
Strongly Disagree	19.49%	23
Total		118



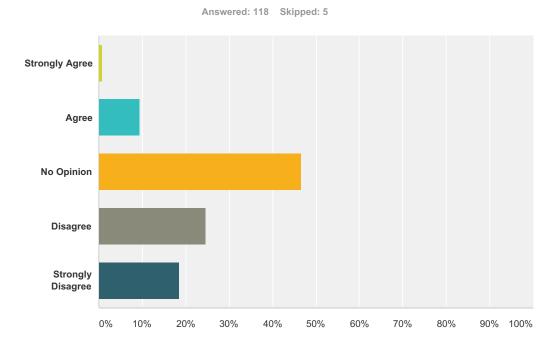
Q41 Assistant Chief Hollway is a good manager of employees.

Answer Choices	Responses
Strongly Agree	0.85% 1
Agree	2.54% 3
No Opinion	17.80% 21
Disagree	32.20% 38
Strongly Disagree	46.61% 55
Total	118



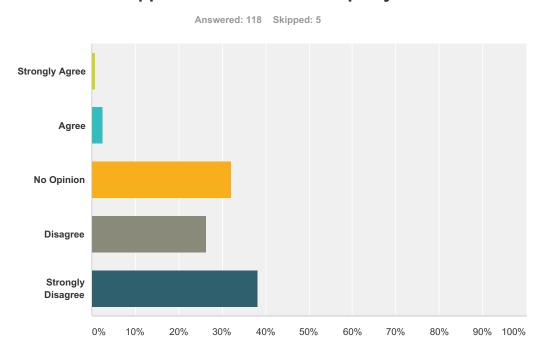
Q42 Assistant Chief Martinez is a good manager of employees.

Answer Choices	Responses	
Strongly Agree	4.24%	5
Agree	19.49%	23
No Opinion	37.29%	44
Disagree	23.73%	28
Strongly Disagree	15.25%	18
Total		118



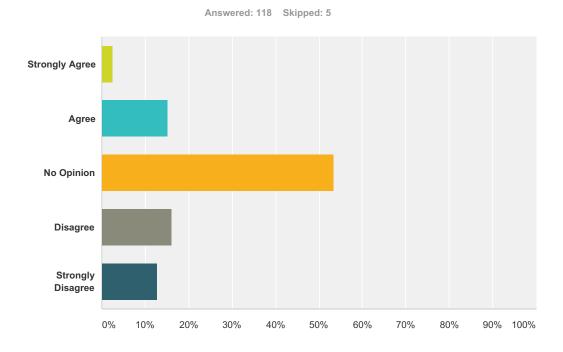
Q43 Assistant Chief Fant is a good manager of employees.

Answer Choices	Responses
Strongly Agree	0.85% 1
Agree	9.32% 11
No Opinion	46.61% 55
Disagree	24.58% 29
Strongly Disagree	18.64% 22
Total	118



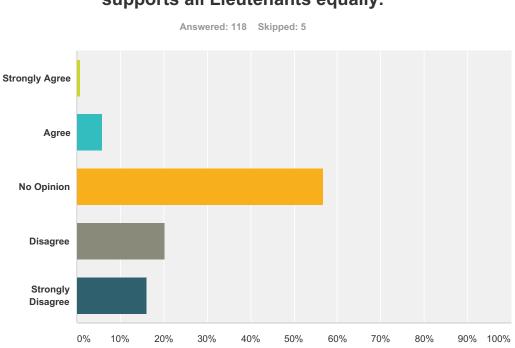
Q44 Assistant Chief Hollway empowers and supports all Lieutenants equally.

Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	2.54%	3
No Opinion	32.20%	38
Disagree	26.27%	31
Strongly Disagree	38.14%	45
Total		118



Q45 Assistant Chief Martinez empowers and supports all Lieutenants equally.

Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	15.25%	18
No Opinion	53.39%	63
Disagree	16.10%	19
Strongly Disagree	12.71%	15
Total		118

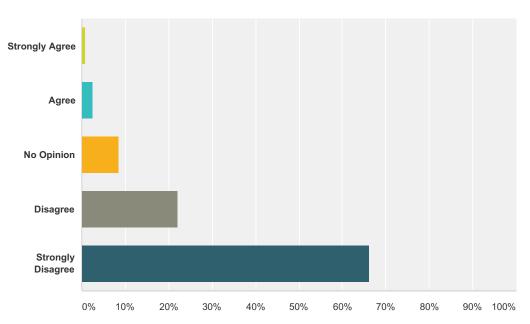


Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	5.93%	7
No Opinion	56.78%	67
Disagree	20.34%	24
Strongly Disagree	16.10%	19
Total		118

Q46 Assistant Chief Fant empowers and supports all Lieutenants equally.

Q47 Assistant Chief Hollway regularly attends meetings and briefings so that he has frequent contact with line level employees.

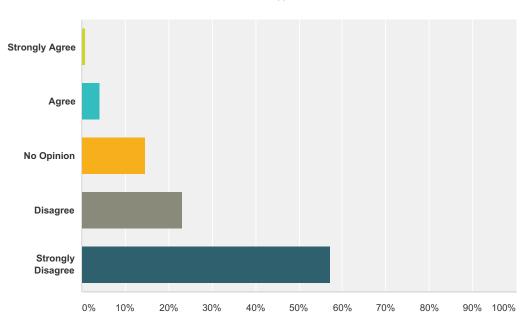
Answered: 118 Skipped: 5



Answer Choices	Responses
Strongly Agree	0.85% 1
Agree	2.54% 3
No Opinion	8.47% 10
Disagree	22.03% 26
Strongly Disagree	66.10% 78
Total	118

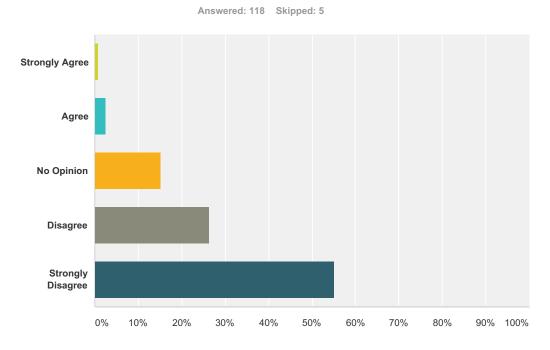
Q48 Assistant Chief Martinez regularly attends meetings and briefings so that he has frequent contact with line level employees.

Answered: 117 Skipped: 6



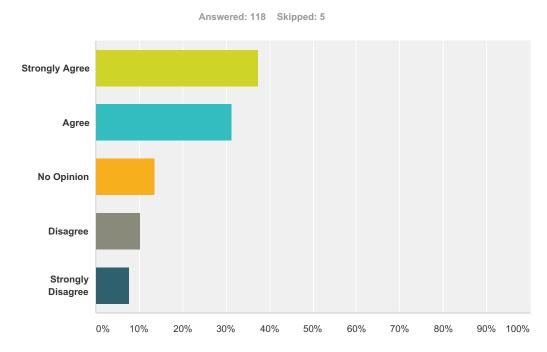
Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	4.27%	5
No Opinion	14.53%	17
Disagree	23.08%	27
Strongly Disagree	57.26%	67
Total		117

Q49 Assistant Chief Fant regularly attends meetings and briefings so that he has frequent contact with line level employees.

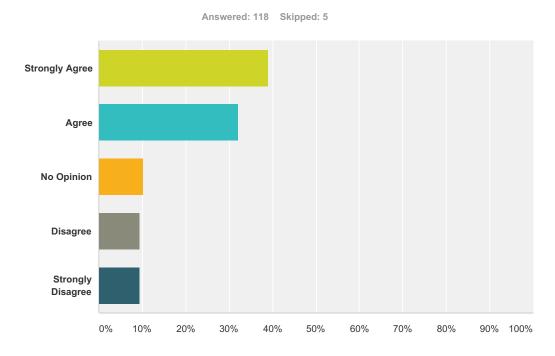


Answer Choices Responses 0.85% 1 Strongly Agree 2.54% 3 Agree 15.25% 18 No Opinion 26.27% 31 Disagree 55.08% 65 Strongly Disagree Total 118

Q50 My Lieutenant is a good manager of employees.



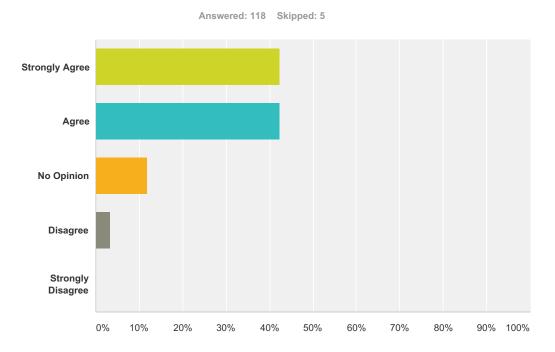
Answer Choices	Responses	
Strongly Agree	37.29%	44
Agree	31.36%	37
No Opinion	13.56%	16
Disagree	10.17%	12
Strongly Disagree	7.63%	9
Total		118



Q51 My Lieutenant is concerned about line level employees morale.

Answer Choices	Responses	
Strongly Agree	38.98%	46
Agree	32.20%	38
No Opinion	10.17%	12
Disagree	9.32%	11
Strongly Disagree	9.32%	11
Total		118

Q52 My Lieutenant regularly attends meetings and briefings so that he/she has frequent contact with line level employees.



Answer Choices	Responses	
Strongly Agree	42.37%	50
Agree	42.37%	50
No Opinion	11.86%	14
Disagree	3.39%	4
Strongly Disagree	0.00%	0
Total		118

Answered: 116 Skipped: 7 Strongly Agree Agree No Opinion Disagree Strongly Disagree 0% 20% 30% 40% 50% 60% 70% 80% 90% 100% 10%

Answer Choices	Responses	
Strongly Agree	43.97%	51
Agree	31.03%	36
No Opinion	8.62%	10
Disagree	12.07%	14
Strongly Disagree	4.31%	5
Total		116

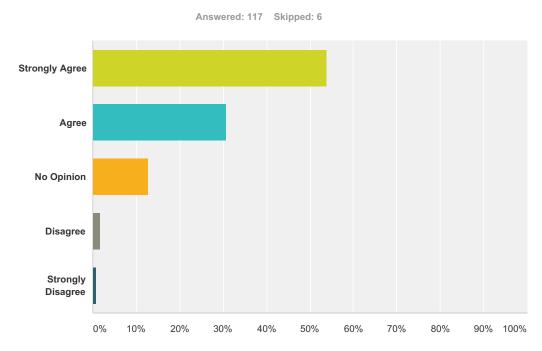
Q53 My Lieutenant supports line level employees.

Answered: 118 Skipped: 5 Strongly Agree Agree No Opinion Disagree Strongly Disagree 0% 20% 30% 40% 50% 60% 70% 80% 90% 100% 10%

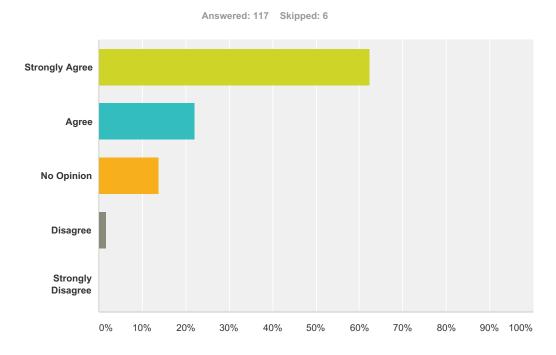
Answer Choices	Responses	
Strongly Agree	45.76%	54
Agree	28.81%	34
No Opinion	14.41%	17
Disagree	6.78%	8
Strongly Disagree	4.24%	5
Total		118

Q54 My Lieutenant supports his/her Sergeants.

Q55 My Sergeant is a good manager of employees.



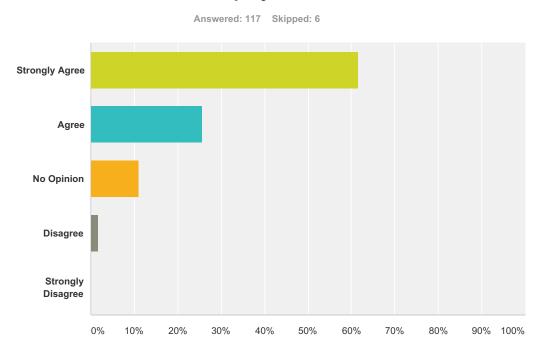
Answer Choices	Responses	
Strongly Agree	53.85%	63
Agree	30.77%	36
No Opinion	12.82%	15
Disagree	1.71%	2
Strongly Disagree	0.85%	1
Total		117



Q56 My Sergeant is concerned about line level employees morale.

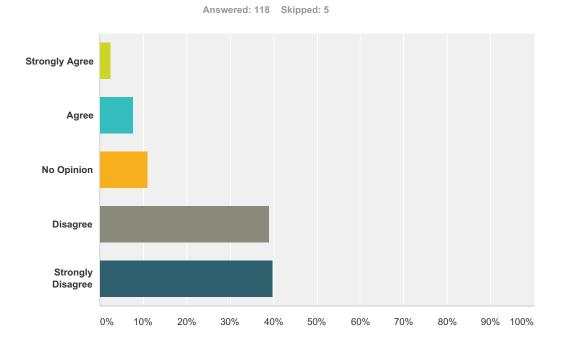
Answer Choices	Responses	
Strongly Agree	62.39%	73
Agree	22.22%	26
No Opinion	13.68%	16
Disagree	1.71%	2
Strongly Disagree	0.00%	0
Total		117

Q57 My Sergeant supports line level employees.

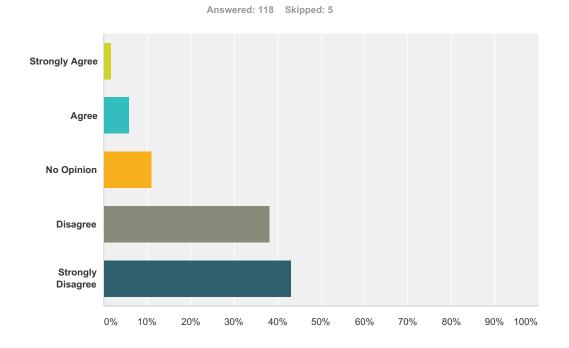


Answer Choices	Responses	
Strongly Agree	61.54%	72
Agree	25.64%	30
No Opinion	11.11%	13
Disagree	1.71%	2
Strongly Disagree	0.00%	0
Total		117

Q58 Police Administration encourages me to express new ideas for improving police services.



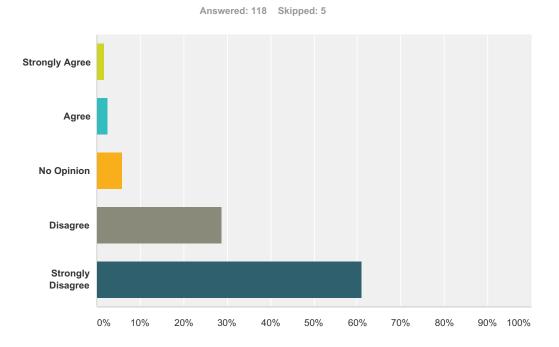
Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	7.63%	9
No Opinion	11.02%	13
Disagree	38.98%	46
Strongly Disagree	39.83%	47
Total		118



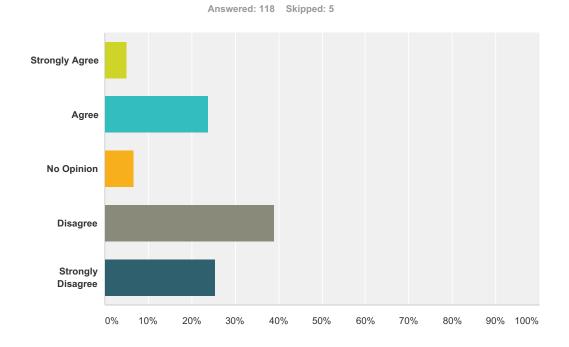
Q59 Police Administration values my input and suggestions.

Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	5.93%	7
No Opinion	11.02%	13
Disagree	38.14%	45
Strongly Disagree	43.22%	51
Total		118

Q60 I believe there is good communication between the Administration and rank and file.



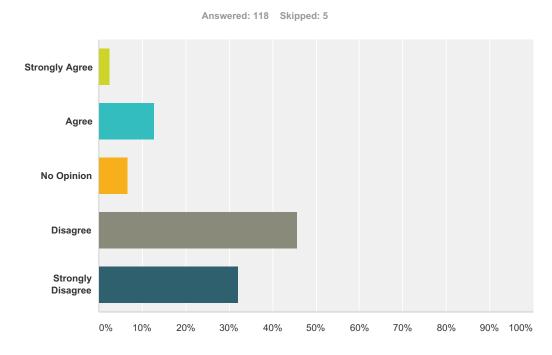
Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	2.54%	3
No Opinion	5.93%	7
Disagree	28.81%	34
Strongly Disagree	61.02%	72
Total		118



Q61 I receive adequate training related to my current assignment.

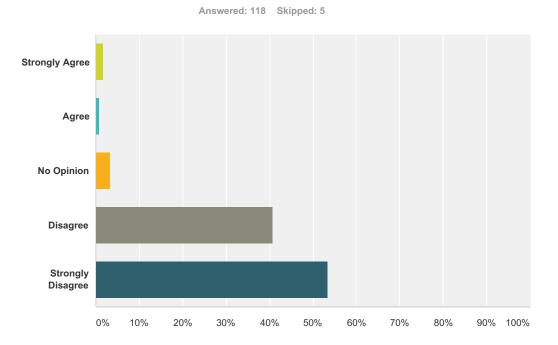
Answer Choices	Responses
Strongly Agree	5.08% 6
Agree	23.73% 28
No Opinion	6.78% 8
Disagree	38.98% 46
Strongly Disagree	25.42% 30
Total	118

Q62 The San Angelo Police Department focuses on training personnel above minimum standards.

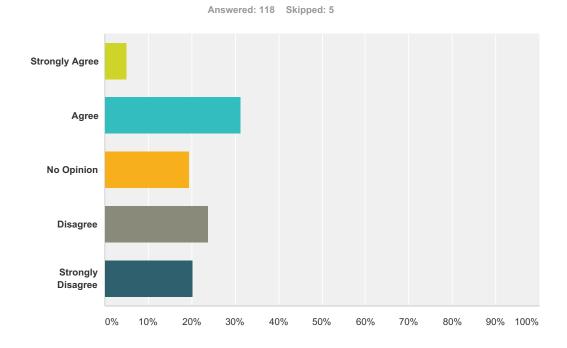


Answer Choices	Responses	
Strongly Agree	2.54%	3
Agree	12.71%	15
No Opinion	6.78%	8
Disagree	45.76%	54
Strongly Disagree	32.20%	38
Total		118

Q63 All officers have adequate opportunities to attend professional training.



Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	0.85%	1
No Opinion	3.39%	4
Disagree	40.68%	48
Strongly Disagree	53.39%	63
Total		118

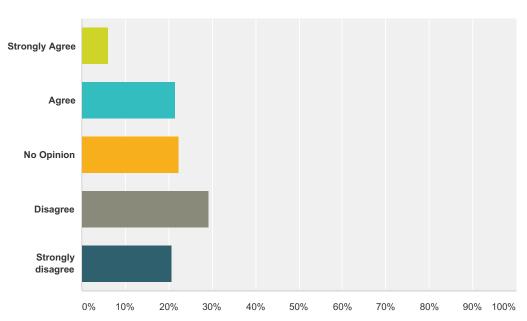


Q64 I receive the same opportunity for assignments as my peers.

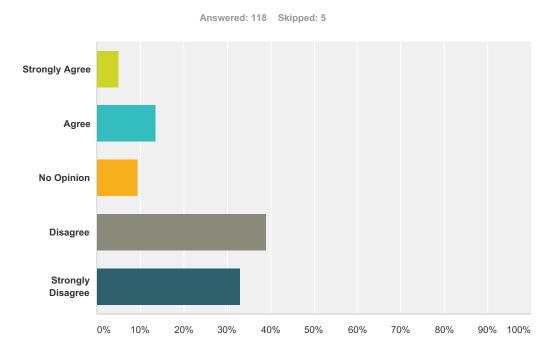
Answer Choices	Responses	
Strongly Agree	5.08%	6
Agree	31.36%	37
No Opinion	19.49%	23
Disagree	23.73%	28
Strongly Disagree	20.34%	24
Total		118

Q65 Officers receive transfers to specialized divisions based on qualifications and experience, not relationships with supervisors.

Answered: 116 Skipped: 7



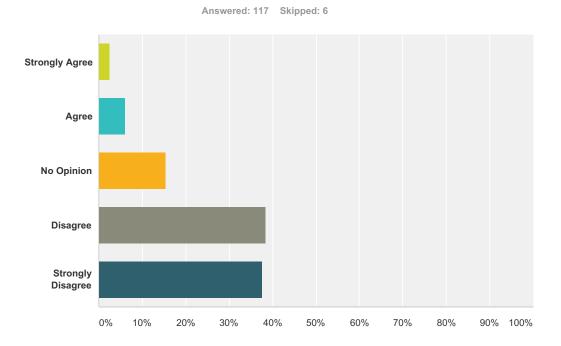
Answer Choices	Responses	
Strongly Agree	6.03%	7
Agree	21.55%	25
No Opinion	22.41%	26
Disagree	29.31%	34
Strongly disagree	20.69%	24
Total		116



Q66 The Administration holds employees at all levels accountable for their actions.

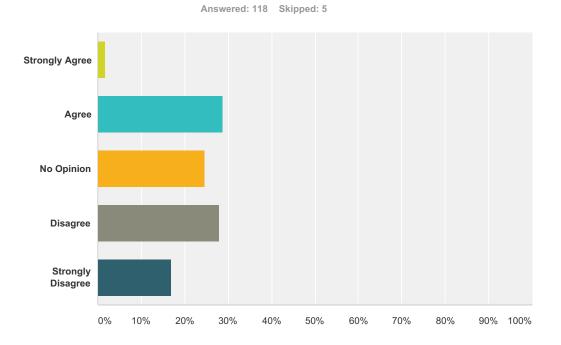
Answer Choices	Responses
Strongly Agree	5.08% 6
Agree	13.56% 16
No Opinion	9.32% 11
Disagree	38.98% 46
Strongly Disagree	33.05% 39
Total	118

Q67 Discipline, to include any written counselling or letters, is fair to all officers regardless of rank.



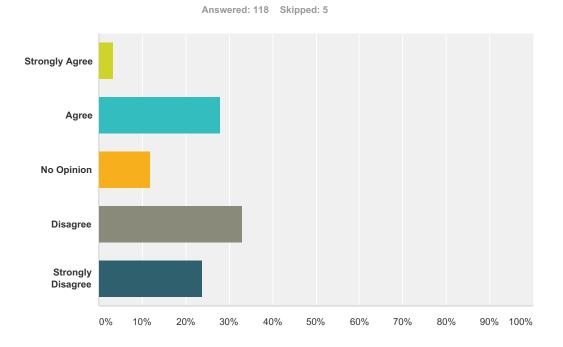
Answer Choices	Responses	
Strongly Agree	2.56%	3
Agree	5.98%	7
No Opinion	15.38%	18
Disagree	38.46%	45
Strongly Disagree	37.61%	44
Total		117

Q68 The San Angelo Police Department is "In Tune" with common law enforcement practices.



Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	28.81%	34
No Opinion	24.58%	29
Disagree	27.97%	33
Strongly Disagree	16.95%	20
Total		118

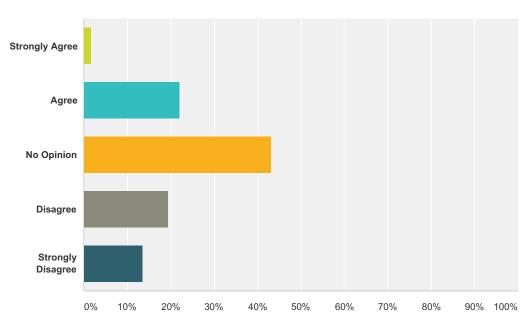
Q69 The San Angelo Police Department Administration encourages officers to be proactive.



Answer Choices	Responses	
Strongly Agree	3.39%	4
Agree	27.97%	33
No Opinion	11.86%	14
Disagree	33.05%	39
Strongly Disagree	23.73%	28
Total		118

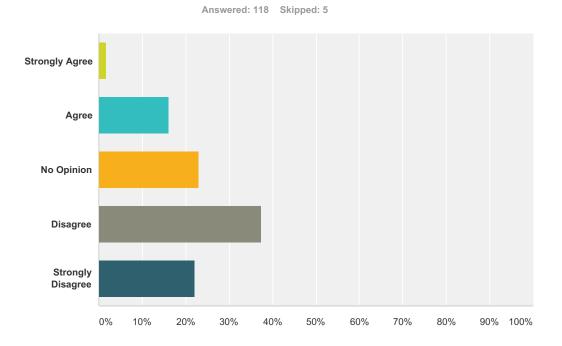
Q70 Supervisors are given adequate opportunity to apply for supervisor positions that are open in other sections/divisions.

Answered: 118 Skipped: 5



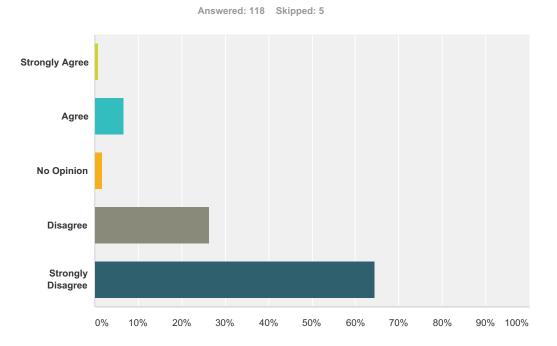
Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	22.03%	26
No Opinion	43.22%	51
Disagree	19.49%	23
Strongly Disagree	13.56%	16
Total		118

Q71 The San Angelo Police Department has adequate resources dedicated to recruiting new officers.

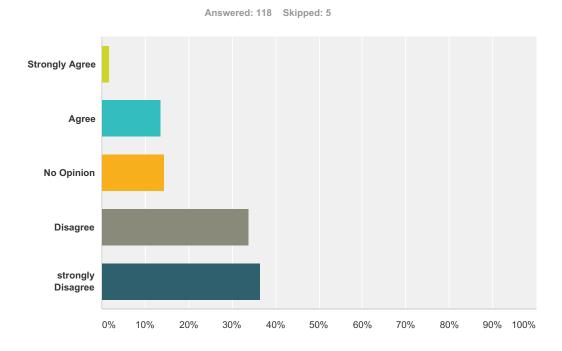


Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	16.10%	19
No Opinion	22.88%	27
Disagree	37.29%	44
Strongly Disagree	22.03%	26
Total		118

Q72 The San Angelo Police Department Policy Manual is easy to understand and follow.



Answer Choices	Responses	
Strongly Agree	0.85%	1
Agree	6.78%	8
No Opinion	1.69%	2
Disagree	26.27%	31
Strongly Disagree	64.41%	76
Total		118

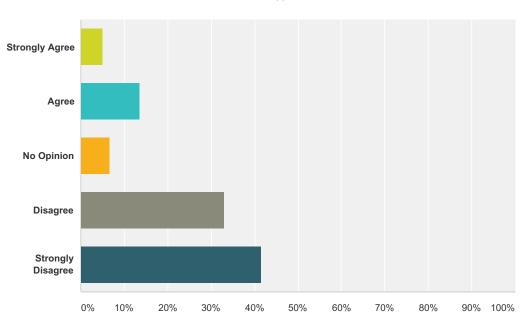


Q73 The San Angelo Police Department has clearly defined direction and goals.

Answer Choices	Responses	
Strongly Agree	1.69%	2
Agree	13.56%	16
No Opinion	14.41%	17
Disagree	33.90%	40
strongly Disagree	36.44%	43
Total		118

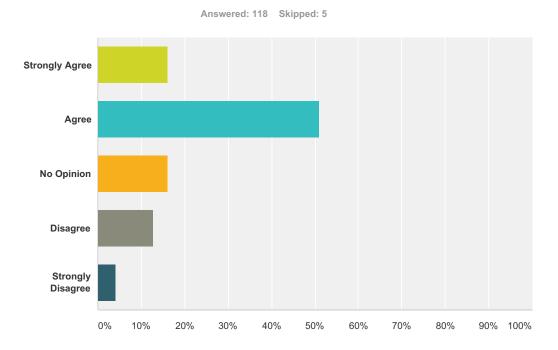
Q74 If a complaint is filed against me I feel that I would be given the same presumption of innocence by the Administration that I am required to give to a civilian.

Answered: 118 Skipped: 5



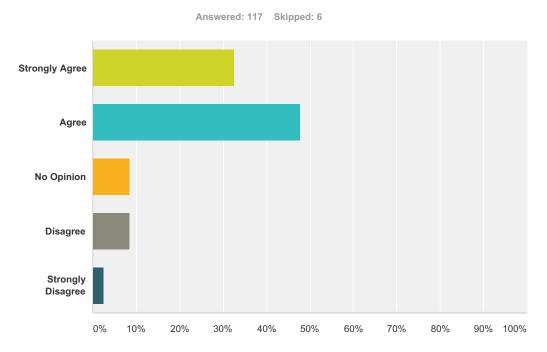
Answer Choices	Responses	
Strongly Agree	5.08%	6
Agree	13.56%	16
No Opinion	6.78%	8
Disagree	33.05%	39
Strongly Disagree	41.53%	49
Total		118

Q75 I am satisfied with my career choice of becoming a law enforcement officer with the San Angelo Police Department.

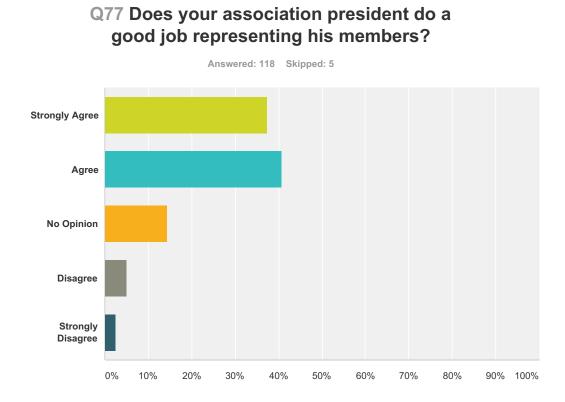


Answer Choices	Responses	
Strongly Agree	16.10%	19
Agree	50.85%	60
No Opinion	16.10%	19
Disagree	12.71%	15
Strongly Disagree	4.24%	5
Total		118

Q76 Collective bargaining (meet/confer) is a benefit to the officers of the San Angelo Police Department.

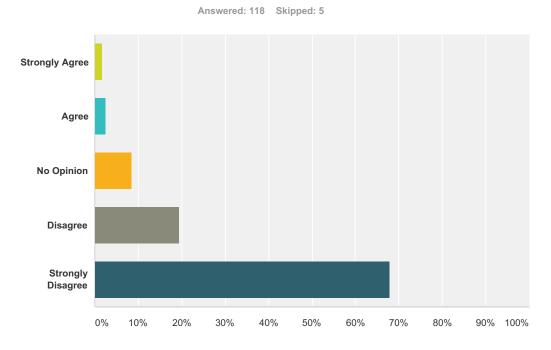


Answer Choices	Responses	
Strongly Agree	32.48%	38
Agree	47.86%	56
No Opinion	8.55%	10
Disagree	8.55%	10
Strongly Disagree	2.56%	3
Total		117



Answer Choices	Responses	
Strongly Agree	37.29%	44
Agree	40.68%	48
No Opinion	14.41%	17
Disagree	5.08%	6
Strongly Disagree	2.54%	3
Total		118

Q78 The San Angelo Police Department Administration holds their self to the same standards as line level officer's.



Answer Choices	Responses
Strongly Agree	1.69% 2
Agree	2.54% 3
No Opinion	8.47% 10
Disagree	19.49% 23
Strongly Disagree	67.80% 80
Total	118